

LGNYY MEETING: 8 July 2016

REPORT PRESENTED BY: James Farrar

TITLE OF PAPER: YORK, NORTH YORKSHIRE & EAST RIDING LEP UPDATE

Summary:

This paper summarises the LEP Performance to date including;

1. Key Risks
2. Performance
3. Local Growth Deal
4. Joint Asset Board

1.0 Key Risks

The key strategic risks remain;

- **Devolution:** Whilst the future of devolution in the region remains unclear, this impacts on the LEP from both a forward planning perspective, but also with regard to securing additional investment from Government. Government have indicated that those areas with Mayor and devolution deal will secure greater investment and have greater flexibility in the current Local Growth Fund bidding round.
- **Secretariat Funding.** Government funding for the LEP secretariat is agreed on an annual basis. Whilst this appears secure short term, as more devolution deals are completed I would expect this will become less secure. The LEP currently receives £500k operating funds from Government.
- **EU Funding** processes remain a concern, in particular the timeframe from opening a call for projects through to contracting and starting delivery. Whilst we anticipate significant projects to launch in 2016, and nationally we are well placed with regard to levels of indicative commitments, it creates both an uncertainty and makes it difficult to align different sources of public funding.
- **Capacity.** This remains a concern within the LEP but also increasingly within delivery partners. Implementing existing investments is a challenge in its own right, and with an expectation that future investments will have a robust, investible, deliverable, business plan, the pressure on partner capacity is significant. Considering an shared resource approach, to capitalise on expertise across the patch is going to be important going forward.

2.0 Performance.

- A copy of the LEP Annual Report will be provided at the LEP AGM immediately before the LGNYY meeting. Key points to note:
 - Small business support – 40,000 businesses engaged, 4437 businesses supported, 54 business networks partnered, 162 business experts supporting.
 - Agri-Tech & Bio-renewables – FERA Science secured 2 national Agri-tech centres of excellence. National Food Innovation Network based in the region, Yorkshire Food Innovation Network (pulling together local networks) launched.
 - Skills – 35 schools piloting quality assured careers advice. Skills capital delivered at Harrogate College and Askham Bryan
 - Infrastructure – Local Growth Fund targets delivered. Investments in Scarborough, Northallerton, Catterick, Malton, Skipton. Growing Places

investment in Sherburn in Elmet. NYCC have lent the LEP £2.5m to accelerate investment in Flood Defences.

- Well Connected Economy – Local Growth Fund investments in Newlands Bridge, Drax and Highways Maintenance. In partnership with Local Authorities major rail service improvements negotiated through franchise renewals and EU Funding allocated to rural Broadband.
- EU Funded Support –2016/17 will see the launch of the following EU funded programmes. Clearly at this moment in time we do not know the impact of the referendum decision to leave EU on either contracted or planned investments.
 - £400m Northern Powerhouse Investment Fund
 - Yorkshire & Lincolnshire wide Supply Chain Programme (replacing previous Manufacturing Advisory Service
 - Support for Enterprise
 - Broadband Infrastructure (North Yorks only)
 - IT Support Programme
 - Innovation Support
 - Tourism Collaboration
 - Tourism Product Development (Capital)
 - 1-2-1 support for unemployed people
 - Small Community Grants for skills development
 - Support for vulnerable to tackle barriers to work
 - NEET Programme
 - Skills Support for the Workforce

3.0 Local Growth Fund

As detailed in the Annual report, the LEP fully delivered its Local growth Fund year 1 investment. This wasn't without challenge, for example the high profile investment in the York BioHub was declined at the business plan stage.

The financial allocation for 2016/17 has been formally agreed by Government and comprises of the following:-

- £12.92m Local Growth Fund allocation
- £8.34m DfT Local Growth Fund for retained transport projects

The table below sets out the current position and the key points being:

- Firstly the budget profile for year one 2015/16 was achieved but at the potential cost of slippage in 2016/17;
- The estimated outturn for 2016/17 shows £7.3m of potential slippage. This is due to some projects delivering early in 2015/16 but also due to the high risk projects shaded red.

Project Name	2015/16	This Financial Year 2016/17			All Years 2015-21		
	Actual	Original	Revised	Variance	Original	Revised	Variance
	£m	£m	£m	£m	£m	£m	£m
Business Growth							
National Agri-Food Innovation Campus.	0	2.0	0	-2.0	8.3	8.3	0
York Bio-Hub.	0	1.0	1.0	0	5	1	-4
Skills Capital							
Harrogate College.	2.8	0	0.2	0.2	4	3	-1
Askham Bryan College - Agricultural Skills	1	0	0	0	1	1	0
Askham Bryan College - Engineering Centre.	0.6	0	0	0	0.6	0.6	0
Skills Capital projects • Derwent Training Equipment • Selby College Equipment • Craven College new build	0.1	0	0.5	0.5	0	1	1
Strategic Sites							
Housing growth at Scarborough.	2.3	0	0	0	2.3	2.3	0
Growth at Catterick Garrison.	1.2	0	0	0	1.2	1.2	0
Housing and employment at Northallerton.	1.9	5	4.1	-0.9	6	6	0
Olympia Park, Selby – LGF	0	3.0	0	-3.0	8	8	0
Skipton Employment -Flood Alleviation Scheme (Growth Deal Extension)	1.2	1.2	0	-1.2	1.2	1.2	0
Malton Agri Business Park (Growth Deal Extension)	0.6	0.8	1.5	0.7	2.1	2.1	0
Olympia Park, Selby HCA Loan (THIS IS DEALT WITH DIRECTLY BY THE HCA – NOT PART OF THE LEP GRANT)	0	0	0	0	3.5	3.5	0
Transport							
Newlands Bridge Drax-M62	1.5	0	0	0	1.5	1.5	0
North Yorkshire Road Maintenance Scheme (DEALT WITH DIRECT WITH DfT)	2.1	5.0	2.9	-2.1	24	24	0
A1079 – Improvements (Growth Deal extension)	0	0	0	0	8	6.3	-1.7
A1/A59 improvements (Growth Deal Extension)	0	0	0.5	0.5	0.8	2.5	1.7
East Riding Road Maintenance Scheme (DEALT WITH DIRECT WITH DfT)	0	3.3	3.3	0	16.7	16.7	0
Pre-allocated transport funding 1. Bedale Bypass (£18.4m) 2. York-Harrogate Rail Improvements (£9.6m)	15.5	0	0	0	28	28	0
Total value of Growth Deal	30.8	21.3	14.0	-7.3	122.2	118.2	-4.0
Loan from North Yorkshire County Council							

Flood resilience Fund (£2.5m Loan from NYCC) Dalton Industrial Estate Tadcaster Bridge	0	2.5	2.5	0	2.5	2.5	0
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Potential mitigation measures:

- £2m to be allocated to support further business grants through the successful Let's Grow Scheme, currently assessing an outline business case;
- Further push to ensure that a solution is found regarding the Olympia Park project and this results in a delivery start this year. Potential of at least £1m of spend in 2016/17; and
- The potential to bring forward further spend on the two road improvement projects for North Yorkshire and East Riding, potential between £1 to £2m if required.
- North Yorkshire county Council Flood Loan
North Yorkshire County Council have provided the LEP with a loan of £2.5m to accelerate investment in flood defences to protect businesses and jobs. This Loan is to be repaid against future returns.

Following an open call, two schemes have progressed to investment decisions. The LEP Infrastructure Board will be making investment decisions for flood defence investments to protect Dalton Industrial Estate and for improvements to Tadcaster Bridge.

The loan funding from North Yorkshire County Council could be repaid early against potential slippage;

- **Overall Programme**

The programme overall (2015-21) is showing a £4m underspend (unallocated LGF)

The highest risk of delivery at present is the £8m Olympia Park development. £8m remains allocated to the project and this is a critical project for the delivery of housing within our Growth deal, however all options are currently being considered.

We continue to seek a positive outcome for this project, and will make a decision on the future of this proposal in July 2016 so that either we can begin to implement this year or that an alternative proposal can be considered.

Implementation of the Growth deal to date has been challenging but successful, however it is crucial that we have an agreed strategy in delivering the remainder of our existing Growth deal prior to submitting a bid for growth Deal 3.

- **Local Growth Deal Round 3**

A separate enclosure provides the snapshot analysis we have provided to government in advance of a Ministerial Challenge, scheduled for 19 July. The final submission will be by 28 July.

4.0 Joint Asset Board

The purpose of this section is to consider an expansion of the remit of the LEP Infrastructure Programme Board to also take on the role of Joint Public Assets Board for the York, North Yorkshire and East Riding LEP area. The Board would become the 'Infrastructure and Joint Assets Board' for YNYER.

To seek the views of Local Government North Yorkshire and York on this proposal and the draft Terms of Reference.

It should be noted that fourth option councils will need to take a paper through their respective councils prior to formal approval of this proposal. This is therefore an initial consultation to allow further development work to progress.

Background

What is a Joint Public Assets Board?

A Joint Public Assets Board is a strategic forum made up of public sector land and property holders within a specified area to promote *joint* working on *asset* management by the partners. The intention is to influence asset disposals and management in a way that supports the local economy. The Board would also provide a forum to share information and adopt a collaborative approach to assets in the area. Projects undertaken by the Board would be intended to allow public sector property holders to work in partnership to explore and identify opportunities for better use of all public land and to generate economic activity. The Board's primary aim would be to achieve a more integrated approach to how the public sector uses its assets in the YNYER LEP area to support growth and deliver better value for public money and efficient use of public land.

How would it work?

Possession of the assets would remain with the owning body however the Board would provide the opportunity to share information and make joint decisions on strategic objectives and priorities with assets in their ownership with partners and stakeholders. The Board would be expected to take a more collaborative approach to the management of assets and provision of opportunities for development to support the economy and deliver housing targets.

It is not intended that the Homes and Communities Agency (which would become a member of the new board) or local authorities would delegate ownership decisions on their existing assets to the Assets Board. Formal decisions on specific assets affecting them would remain with the party who owns the interest in question.

A draft Terms of Reference for a YNYER Assets Board is at Annex 1.

What difference could it make?

Public sector bodies are often large landowners in their area and by all organisations using their resources and assets in a collaborative way the Board could help ensure that decisions made by the partner organisations are of best value and impact for the local area, particularly in terms of supporting growth.

Membership of the Board?

Such boards can have a mixture of representatives, dependant on which public bodies are within their boundaries. It is proposed that initially the Homes and Communities Agency be invited to join the YNYER local authorities on this Infrastructure Board as it expands its remit to use of public assets. Other potential future members (either full time or in relation to specific issues and sites) could include:

- Network Rail

- Central government departments, especially those who deliver local services such as MoD, DWP/ Job Centre Plus, HMRC, MoJ
- Health bodies e.g. NHS Property Services, CCGs, NHS trusts
- Police / Ambulance / Fire and Rescue
- Educational bodies e.g. universities and colleges
- Housing associations

Such boards are not necessarily restricted to public estate holders and can be open to attendance from quasi-public sector organisations and private sector stake holders in the area.

Key Outcomes

These are expected to include:

- Mapping of all assets, including both leasehold and freehold, can help to identify opportunities for improving the efficiency and effectiveness of the combined public estate.
- Freeing up surplus land for housing, employment and regeneration to support implementation of the LEP Strategic Economic Plan
- Work with the HCA and local partners and potential investors to build a pipeline of investable and deliverable housing investment schemes across YNYER which are aligned to local and national priorities – initially focussed on accelerating the delivery of new homes to around 5,000 a year in YNYER, in accordance with agreed Local Plan housing figures
- Identify housing investment priorities and timeframes across YNYER to provide a framework for increased public and private investor confidence and for maximising value from national and local public sector land assets, seeking public and private investment partners where appropriate
- Surplus assets ear-marked for disposal to generate capital receipts which can be re-invested to stimulate economic growth and / or used to reduce deficits
- Identify opportunities for co-location and making better use of space to reduce the footprint of the public estate and provide opportunities for growth and revenue savings (as costly maintenance and lease costs are minimised)
- Identifying potential for economic growth and for integration and joint working via stronger joint working and understanding of partner's strategic aims and alignment.

Boards require local leadership with senior management and political buy in to drive delivery and ensure progress is made. A shared vision is critical to collaborative working in partnership, although there will be projects where not all partners would collaborate if the project does not meet their strategic aims.

Experience with such boards elsewhere suggests it is more practical (and avoids unnecessary bureaucracy) to develop an assets board through existing structures involving key stakeholders - hence this proposal to expand the role of the existing LEP Infrastructure Board, where all the local authorities in YNYER are already represented.

5. Recommendation

LGNYY to:

- **Note key risks and performance issues.**
- **Support the LEP approach to Local Growth Fund Round 3**
- **Provide support for the principle of LEP Infrastructure Board to take on the role of Joint Public Assets Board for the YNYER LEP area and being known as the LEP Infrastructure and Joint Assets Board. Formal approval will be via LGNYY following fourth option councils receiving approval through their formal processes.**

The York, North Yorkshire and East Riding Joint Public Assets Board Draft Terms of Reference

Background

- The Local Authorities within YNYER will form a Joint Public Assets Board with the HCA to influence asset disposal and investment in a way that supports the growth of the YNYER economy. The JPAB role will be undertaken by the existing LEP Infrastructure Programme Board, where all YNYER local authorities are represented, with addition of the Homes and Communities Agency and the Chair of the YNYER Housing Board. The Board will be known as the Infrastructure and Joint Assets Board.
- The Board's primary aim will be to achieve a more integrated approach to how the public sector uses its assets in YNYER, to support economic growth and deliver better value for public money.
- It is not intended that the HCA or local authorities or other public sector partners would delegate ownership decisions on their existing assets to the Board.
- Although initially the Board will focus on assets controlled by / under the management of local authorities and the HCA - over time there is a clear aspiration for the Board to widen its remit to cover the assets / land of other public sector agencies and Government departments.

Role

- The Board's primary aim is to achieve a more integrated approach to how the public sector uses its assets in YNYER to support economic growth and deliver better value for money.
- Identify and consider the reuse and investment in strategic land and assets within YNYER
- Influence policy and strategy for housing and regeneration within YNYER
- Influence the defining of priorities and development of a pipeline of projects to promote and deliver housing growth and regeneration within YNYER
- Support the alignment of housing and regeneration investment across YNYER by the LEP, HCA, local authorities and other public sector partners and the private sector.
- Maintain and keep up to date databases of relevant YNYER information including on surplus land and assets, brownfield land, housing stock, and other housing and regeneration related data.
- Support the value enhancement and promotion of Government and publicly owned assets in YNYER, taking a central role in shaping the policy and decisions for the disposal and reinvestment of these assets to maximise impact on economic and housing growth.
- Develop, oversee and manage a pipeline of publically owned assets / sites across YNYER - ensuring early visibility of proposed disposal routes amongst all partners engaged in the work of the Board.
- Support the public sector partners in working together to explore and promote the benefits that can be gained by considering their respective assets in the locality as a single asset base/ balanced programme; set up a governance structure that will underpin this partnership arrangement for the long term; and implement and promote the opportunities that arise.

Focus

The Board will initially focus on assets controlled by / under the management of the HCA and local authorities, except where major opportunities arise to redevelop publicly owned land and assets in YNYER. Over time there is a clear aspiration for the Board to widen its remit to cover the assets/ land of other publicly owned land, including Government departments.

It is anticipated that the Board will be the place for discussions and agreement on a range of inter-related factors, including:

- Supporting the growth agenda and housing targets, in line with LEP and Housing Board strategy for YNYER and HCA initiatives
- The role of the Board in future transformational projects
- Opportunities to align local and national activity more closely, including delivery of HCA programmes and funding streams

- A more open and transparent approach to understanding the disposal pipeline, including the use of a common database of sites across local and national partners operating in YNYER
- Financial flexibilities – such as deferred receipts
- Adding value to assets (e.g. via the planning process) which can then be retained locally
- Joint management of risk and reward

Although the initial focus will be on HCA and local authority land and property, there is potential for the Board to become engaged in a YNYER-wide 'One Public Estate' Programme in the future (subject to the approval of national and local partners). In the meantime the Board will support partner local authorities who wish to continue/ pursue a 'One Public Estate' approach - with the disposal of any national assets resulting from this approach falling within the scope of this Board.

Objectives

Objectives stated for the Board can be summarised as:

1. Achieve a considerably more integrated approach to management of assets across the public estate
2. Improve release of property and land to accelerate growth and economic regeneration and achieve value realisation from the public estate
3. Deliver the housing and regeneration ambitions and targets set out in Local Plans, the Housing Strategy and Strategic Economic Plan for YNYER
4. Work in partnership with the YNYER Housing Board to deliver more homes and meet housing needs
5. Use public assets to lever in other public and private sector investment
6. Increasing the efficient use of space to enable the public sector to lower its property running costs, achieve cost reductions and carbon reduction
7. Improved customer access quality, organisational communication and working dynamics by bringing together uses in the same property

Activities

The Board (and its individual members) will work towards a joint strategic approach to:

- Agree a typology of assets to be included for consideration by the Board
- Develop, oversee and manage a pipeline of publically owned assets/ sites across YNYER - ensuring early visibility of proposed disposal routes amongst all partners engaged in the work of the Board
- Raise awareness of the Board, act as ambassadors for the Board's work and ensure that the identified priorities of the Board are reflected in the property related strategies and policies of the organisation they represent on the Board
- Build trust and improve working relationships for the benefit of all partners
- Ensure the availability of accurate, reliable and up-to-date data on property / land assets in order to inform asset management and capital investment decisions.
- Simplify the means by which assets can be shared between partners
- Align opportunities to maximise the combined potential of assets
- Monitor and receive progress reports for individual projects
- Act as arbiter in situations where there are competing demands

Focus areas

Areas for the focus of activity are identified as:

- a. Strategic priorities
 - Work with other public sector partners, including relevant Government Departments and local agencies, to maximise the value and outputs of the Board
 - Create economic benefit and delivery of housing, employment and investment from the management, use and disposal of public land

- Support increased delivery of housing targets and the meeting of housing needs in conjunction with the YNYER Housing Board
- b. Development opportunities
 - Release land for economic growth, housing and community benefit, use assets to lever in other public and private sector investment and generate added value and operational efficiencies by co-locating services
- c. Asset Management
 - Develop a network of public sector land owners to encourage cooperation in meeting strategic and operational objectives, in particular the delivery of housing and growth targets for YNYER.
- d. Mapping, typology and pipeline development
 - Develop openness and visibility of the details of assets held by the public sector partners.
 - Develop an understanding of how all public sector assets within YNYER are held, used and can assist strategies for growth and investment.

Constitution

As per the Terms of Reference for the LEP Infrastructure Programme Board, except:

1. Board Membership

Only members of the Board have the right to attend Board meetings. However, other individuals such as external or technical advisers may attend for all or any part of a meeting, as and when appropriate/necessary. If a vote on a decision is required, only formal Board Members shall be able to exercise a vote.

If a member is unable to attend a meeting due to absence, illness or any other cause, they can nominate a substitute to attend in their place.

Initial membership of the Board consists of the LEP Infrastructure Programme Board and a representative of the Homes and Communities Agency, together with the Chair of the YNYER Housing Board. Other public sector partners may be invited to join the Board on a formal full or part-time basis by agreement of the Board, or on an informal occasional basis in relation to appropriate items for consideration.

2. Governance Arrangements and Decision Making

It is not intended that organisations would delegate ownership decisions on their existing assets to the Board. The Board will be established as a local strategic assets forum. Formal decision making on specific property assets and transactions affecting them will remain with the party who owns the interest in question.

The Board will seek to influence the disposal of surplus Government assets, including land ownership options to support growth.

Within the existing YNYER Governance structure it is anticipated that this Board will report to Local Government North Yorkshire and York and to the YNYER LEP Board.

Depending on the focus and desired outcome, individual projects and interventions can be delegated to the YNYER Chief Executives Group, YNYER Directors of Development, LEP Performance Group or the YNYER Housing Board.

Recommendations regarding strategic housing and regeneration policy and strategy in YNYER will be reported to the LEP Board / Housing Board / LGNY as appropriate for decision. Recommendations relating to investments by the Homes and Communities Agency will be reported to the HCA Board for decision.

3. Appointment of Chair and Vice Chair

The Board shall nominate a Chair and Vice Chair from amongst its membership.

4. Quorum

The quorum necessary for the transaction of business shall be 5, including the Chair or Vice Chair. A duly convened meeting of the Board at which a quorum is present shall be competent to exercise all or any of the powers or take any decision that would be available to the full Board, except that full Board approval is required to any changes in the constitution of the Board.

5. Revisions to Terms of Reference

The Board may agree revisions to these terms of reference as it considers appropriate. It will not agree changes which require agreement by member organisations except where prior agreement from those member organisations has been obtained.

6. Board Members Liabilities

There is nothing in these terms of reference that is intended to create personal liabilities for Board Members individually or collectively.

7. Frequency of Meetings

As per the Terms of Reference for the LEP Infrastructure Programme Board.

8. Confidentiality/ Declarations of Interest

Information received and discussed by the Board must be treated as confidential in so far as the Freedom of Information acts permit.

Each member on the Board will register any potential conflicts of interest at the point of appointment/ re-appointment. It is the responsibility of Board members to inform the Chair of any changes to interests which may need be declared during a Board Members term of office.

• **Working Protocol for any Transactions**

- a) Property transactions between partner organisations should normally expect to be based on market factors such as price, risk, etc.
- b) Transactions below market price can take place at partner's discretion or where social benefits are deemed by all relevant parties to be sufficient to offset abated values. Subject to relevant approvals required.
- c) No partner will attempt to ransom another.
- d) Where agreement between partners on valuation issues cannot be reached the issue will be referred to an independent third party valuer for adjudication.
- e) Any property transactions between public sector agencies will need to take account the potentially different statutory and administrative guidance under which they operate.
- f) The appropriate delivery vehicle for joint or collaborative projects will be established through a process of option development and appraisal.

York, North Yorkshire & East Riding
Local Enterprise Partnership

Local Growth Deal 3

Snapshot – 24th June 2016



Local Growth Deal 3

Our ambitious plan for growth

Our Growth Deal will continue to invest in our ambitious plans for growth, contribute to the Governments Plan for growth and ambition for a Northern Powerhouse

A Successful Enterprise Zone
£10m to accelerate the development of the York Central Enterprise Zone creating 6,500 new jobs and 1500 new homes.

Transformational plans for our opportunity coast
£10m to create 1,000 new job opportunities through an ambitious plans for a Northern Cyber Security Technology Park and the transformational redevelopment of Bridlington Harbour and stimulate a further 3,500 new homes on the coast.

The best skills infrastructure
£10m to ensure we have the best environment for learning and skills, addressing skills shortages and supporting our growing sectors.

Better jobs in our towns and rural communities
£10m to create 1800 better jobs and 500 new homes in Skipton, Harrogate, Northallerton and Pickering.

Delivering around 5,000 new homes, creating nearly 10,000 new jobs and stimulating an additional £500m of private investment

New Garden village to meet housing needs
Support a proposed Garden Village

A resilient economy
£5m to ensure that we have a resilient economy by investing in key flood management schemes, protecting businesses and unlocking further development opportunities.

Ambitious and growing businesses
£2m to provide capital investment for small business expansion creating a further 240 new jobs.

A well connected economy
£7m for further highway improvements on the A59 and A1079 supporting our ambition for better east west connectivity and contributing to the vision for the Northern Powerhouse.

NOTE: This is still subject to further prioritisation with a final submission likely to be around £40m in total. This list of projects has been prioritised from an original call for projects totalling over £160m against 80 plus projects.

Local Growth Deal 3 Building on our success

We are:

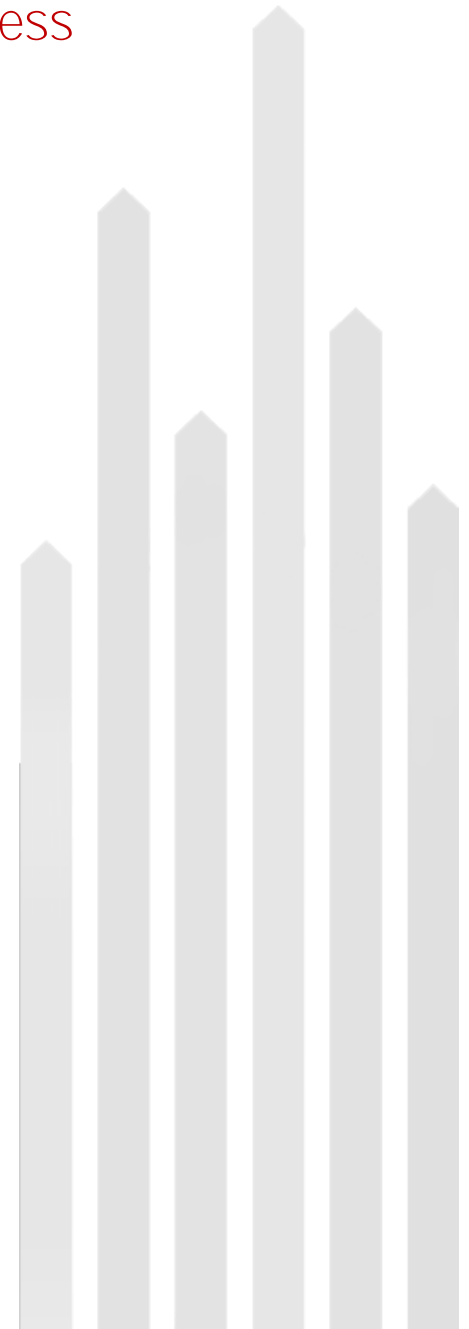
- Meeting our ambitions of job creation, growth and house building
- Successfully delivering the first year of our Growth Deal which is on track and delivering real outcomes
- Learning lessons and continuing to improve the way we do things
- Finding innovative ways in which to support local businesses, demonstrated through our Growth Hub (How's Business) and pop up business advice cafes.

We have:

- Strong and improving governance structures
- Engaged closely with local businesses and increased the level of private sector involvement in our Growth Deal
- Robust performance management and direct private sector LEP Board involvement in Growth Deal delivery

We want:

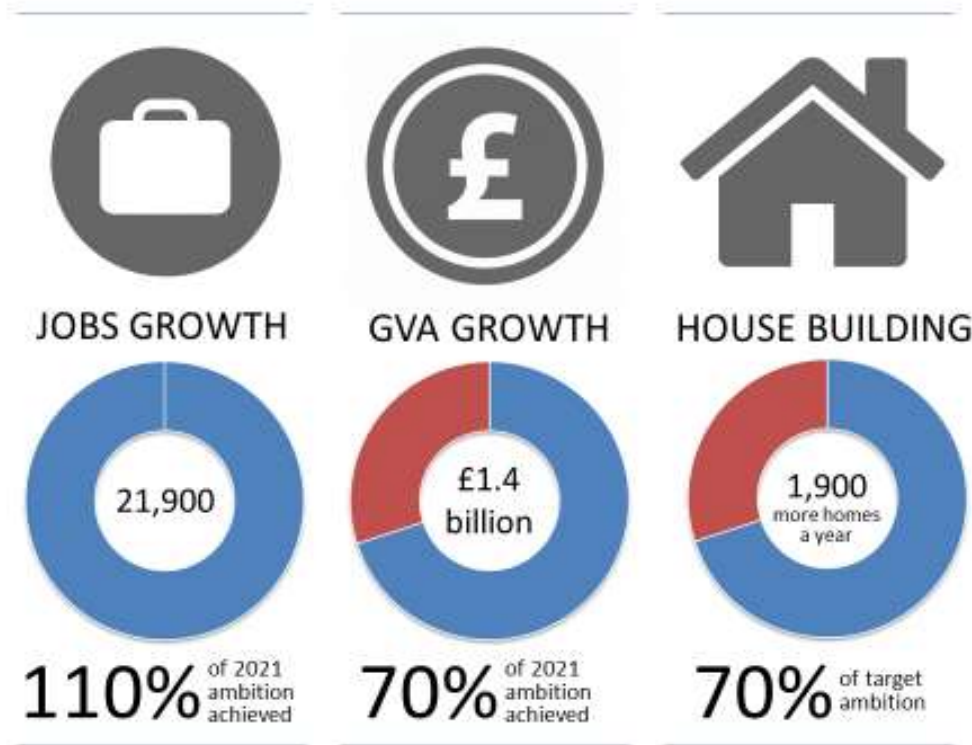
- To build on our successes and do more – creating Better Jobs, More Homes and Extra Investment.
- Further Local Growth Funding to deliver an additional jobs, continuing to increase house building rates and attracting additional follow on private investment



Strategic Economic Plan – Our Ambitions Taking Stock

So, two years in: how are we doing as an area?

In 2014 we had a small number of ambitions to deliver by 2021. The figures below provides an indication of how things have changed since the SEP was written:



What does this tell us?

The area has delivered strongly in relation to job creation having already exceeded the overall jobs target. Growth is on track and although more homes are being built we need to do more.

YNYER STRATEGIC ECONOMIC PLAN 2016 UPDATE: DEVELOPING AND REFINING OUR APPROACH

The updated Strategic Economic Plan aims to learn from our approach and programme delivery over the last two years as well as nuances about our economy and how it's developing that we've gained.

WHAT'S THE SAME?

There are a number of elements of our strategic approach which have worked very well and are fit for purpose for the next period which we are retaining:

- Our overall priorities and focus – the fundamentals of our economy remain the same and we need to take a consistent long term approach to the major challenges and opportunities
- Businesses front and centre: Jobs are created by growing businesses, so our investments are focussed towards business needs and their barriers to growth. We also see the private sector as a central in the delivery of many streams of the plan.
- Agri-food and biorenewables is still the big sector opportunity – While projects funded by the LEP have required refinement, over £50m of private sector, research and public investments into the area have only confirmed the scale of this industry opportunity.
- Our people and skills are key to our big challenges of demographics and productivity – we need to do better at retaining our talent, young people and graduates and translating 'highly educated' to a 'high productivity workforce'
- An intelligent place-by-place approach to investment – The barriers to growth differ fundamentally across our diverse urban, rural and coastal geography and the towns and cities within it. So we have taken an approach which understands the nuance of the economies of different parts of the LEP area, to make bespoke investments which have the biggest impact and take account of the whole
- Major East-West transport as the priority for transport investment – We have excellent North-South connectivity with the East Coast Mainline and A1(M), but major road and rail improvements are needed to make the most of this and better connect towns and cities across the LEP area and the North.
- Building more houses is essential – While we have made significant progress on housing delivery rates, there is much work still to do to address some of the LEP area's biggest long term challenges around housing affordability and its demographic profile.
- We **won't** try to do everything – there is much investment and activity which would be good for the area, but we have thought carefully about what is *not* included in the SEP as well as what is to retain a tight focus on the things which will be transformative in the long term for our economy

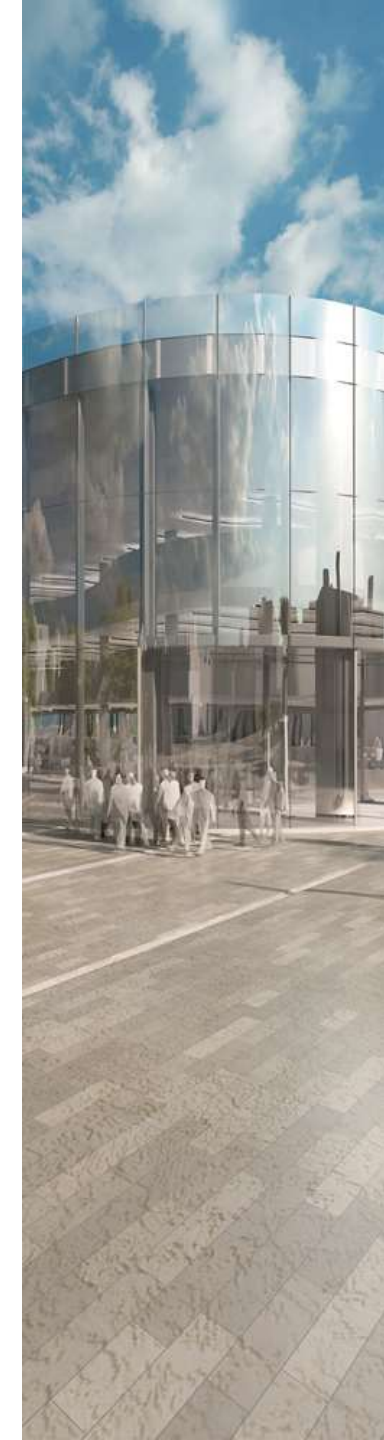


WHAT'S CHANGED?

There are also elements which we are refining, changing or building upon to focus investments and activities where there will be greatest impact:

- Our economy will deliver jobs: creating higher value jobs and improving productivity is where intervention is needed - 2 year statistics show that jobs growth in the region exceeded our 7 year target of 20,000 jobs. However, many of these jobs were in low value sectors such as tourism and care. Our high skill levels suggest our area is capable of making major inroads into its productivity deficit with the right interventions.
- We need to do everything we can to unlock and connect people to high value employment sites *where there is strong market demand* – This shift **won't** come incrementally, yet it must be led by market opportunities. As a largely rural geography, it we need to focus intently on delivering the limited number of sites where there is strong demand for new high value business space.
- The coast needs holistic interventions to stimulate market demand – A whole place approach is required to make real inroads into the challenges around jobs, housing and deprivation on the coast. With the right investments, there is much opportunity for these towns to become major economic assets.
- Delivering our housing targets requires more than public investment in sites – Alongside targeted investment, we recognise the need to use all levers available to deliver our ambitious targets of doubling housebuilding, e.g. line up local planning policies, galvanise Local Plan processes, and work with landowners, developers and the HCA with strong commercial awareness if we are to deliver our ambition.

- Improving flood resilience is vital for our economy and businesses – the flooding of winter 2015/16 highlighted the need for investment in flood resilience, taking an upstream approach around at risk river catchment areas to protect jobs, avoid major disruption to business and de-risk growth in the future
- We can do more to maximise the impact of national investment in high speed rail – There is the opportunity to fast-track growth and connectivity around key stations to maximise the economic impact of planned national and regional rail improvements, and for widespread benefit across the LEP area and the North.
- We are smarter about delivering more for less by targeting different levers and funds Rather than simply relying on Government funding as the default to achieve every goal in our strategy, we have taken greater consideration of the full range of public and private sector levers at our disposal. This has enabled us to deliver a business growth hub which is 50x more efficient. It also means Growth Deal allocation which are sharp in focus and well coordinated with our wider programmes so we are able to achieve a wide range of outcomes even with a more focussed funding programme.
- It is even more clear that working together across LEPs will be vital for success – many of the gamechanging investments key to this area will have benefits across the wider North, and there are many synergies to be realised. Wherever possible, we are seeking to work across LEP boundaries.



Our Revised Strategic Economic Plan Priorities



PRIORITY 1 PROFITABLE & SUCCESSFUL BUSINESSES

- #1 Help fledgling businesses get off the ground
- #2 Help established small and micro businesses be more successful
- #3 Help growth minded businesses achieve their ambitions
- #4 Establish 'How's Business?' as the preferred access point to public and private business support



PRIORITY 2 A GLOBAL LEADER IN AGRI-FOOD & BIORENEWABLES

- #5 Facilitate connections between agri-food / biorenewables businesses and support supply chains interventions
- #6 Enable small and micro businesses to access new intellectual property, technology and processes which drive commercial value
- #7 Attract investment to our area and our businesses
- #8 Develop markets
- #9 Develop the skills needed by businesses for the future



PRIORITY 3 INSPIRED PEOPLE

- #10 Increase employability of our young people and attract and keep young talented people in our area
- #11 Develop our local workforce
- #12 Work to develop strong communities and build the skills, attitude and ambition to help people access jobs
- #13 Ensure that the area has the right investment in skills infrastructure



PRIORITY 4 SUCCESSFUL AND DISTINCTIVE PLACES

- #14 Unlock the housing growth the area needs
- #15 Fast-track employment sites with market demand for high value sector growth
- #16 Stimulate market demand on the coast
- #17 Enable sustainable rural economies



PRIORITY 5 A WELL CONNECTED ECONOMY

- #18 Improve East West connectivity, particularly between towns and their neighbouring cities
- # 19 Maximise high speed rail investment through station improvements and better access
- #20 Ease congestion in York and Harrogate
- #21 Enhance the resilience of the road network, particularly to flooding
- #22 Ensure widespread reliable telecommunications and high speed broadband



Strategic Economic Plan – More Focus

The focus for investment and activities should therefore be aligned towards:

- ensuring quality well-paid jobs in high value sectors (Better Jobs)
- narrowing the gap between the **area's** productivity and national average (Raising Productivity)
- building more homes; and
- attracting new private investment

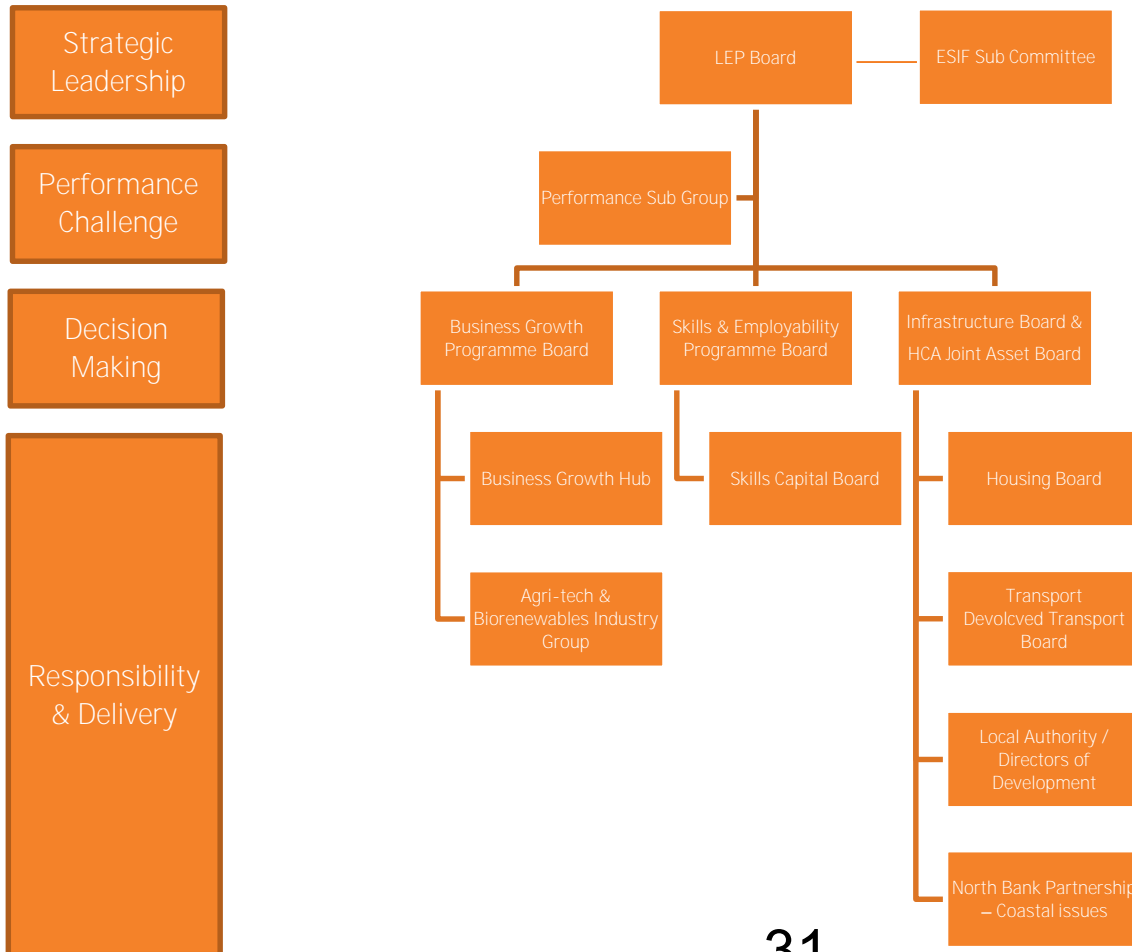
Strategic Economic Plan – Improving our Governance

Strategic Economic Plan
2018-2021

Delivery focused governance

The York, North Yorkshire & East Riding LEP brings together the best of both public and private sector to provide decision making and investment management which is robust, strategic and, importantly, delivery focused.

Both our Growth Deal and Growing Places fund are on track, on budget, with a strong investment pipeline.



Strategic Economic Plan – Improving our Governance

Lessons learnt

Building on the Growth Deal 1 and 2, the LEP has strengthened its governance through;

<p>Implementing a Private Sector led Performance Sub Group</p>	<p>Identified as National Best Practise by the LEP network and reporting to the main LEP Board, a Private Sector Performance Sub-Group, provides strategic input and individual challenge at a project level. The purpose is to drive delivery and maximise return for the public purse. Within its first year, this has already delivered additional returns for £1.2m to a Local Authority partner.</p>
<p>Integrating with emerging devolution proposals</p>	<p>The LEP Infrastructure Board has taken on the role of Joint Asset Board with Homes & Communities Agency. This provides streamlined, integrated planning and decision making across, housing, employment land and transport and builds on the strength of the One Public Estate model. A core objective will be accelerating housing growth utilising both LEP and HCA investment mechanisms.</p>
<p>Strengthening Local Authority Partnerships</p>	<p>Local Plans are crucial to our ability to deliver housing growth and we are committed to supporting our Local Authorities to develop, adopt and deliver Local Plans. Creating a Directors of Development group across all Local Authority Partners has improved partnership working, promoting cross authority planning and supported the duty to collaborate.</p> <p>The LEP is building cost-effective capacity through a secondment approach with Local Authority partners. 6 of our 9 Local Authority partners now provide part time secondment support into the LEP. The benefit of this approach is shared capacity, improved local knowledge and better joint working between the LEP and LA's.</p> <p>This group also support delivery through shared learning, and cross authority support.</p>
<p>Industry leadership in our priority sector</p>	<p>Having rejected an innovation investment because of a lack of evidenced business demand, we have created an industry group to identify capital investments key to the development of the agricultural and bio-renewables sector.</p>

Strategic Economic Plan - What have we done so far

PRIORITY 1 PROFITABLE & SUCCESSFUL BUSINESSES

- #1 Help fledgling businesses get off the ground
- #2 Help established small and micro businesses be more successful
- #3 Help growth minded businesses achieve their ambitions
- #4 Establish 'How's Business?' as the preferred access point to public and private business support

WHAT WE HAVE DONE.

- Established a successful Business Growth Hub (How's Business)
- Worked in collaboration with other LEPs to establish the Northern Powerhouse Investment Fund
- Successful business grants programme delivered through a private sector partner
- Run a series of award winning pop up business cafes providing advice and support to local businesses
- Developed through the ERDF programme a range of business support and innovation programmes.

GROWTH DEAL 3 FOCUS.

- Continue to support the expansion plans of small and medium sized enterprises through small capital grants, complimenting the Northern Powerhouse Investment Fund.

PRIORITY 2 A GLOBAL LEADER IN AGRI-FOOD & BIORENEWABLES

- #5 Facilitate connections between agri-food / biorenewables businesses and support supply chains interventions
- #6 Enable small and micro businesses to access new intellectual property, technology and processes which drive commercial value
- #7 Attract investment to our area and our businesses
- #8 Develop markets
- #9 Develop the skills needed by businesses for the future

WHAT WE HAVE DONE.

- Allocated £12m of Local Growth Funding to support the capital infrastructure requirements of the agri tec, biorenewables and food manufacturing sector
- Supported FERA Science to secure £50m for two UK Agri-tech Centres of Excellence
- Invested in supporting the National Food Innovation Network
- Delivered Agri-Food Yorkshire to bring together local networks and businesses

GROWTH DEAL 3 FOCUS.

- Continue to support the agri food and biorenewables sector through the existing Growth Deal

Strategic Economic Plan - What have we done so far

PRIORITY 3 INSPIRED PEOPLE

#10 Increase employability of our young people and attract and keep young talented people in our area

#11 Develop our local workforce

#12 Work to develop strong communities and build the skills, attitude and ambition to help people access jobs

#13 Ensure that the area has the right investment in skills infrastructure

WHAT WE HAVE DONE.

- Established ESF investment programmes to support employability, young people, developing our workforce, apprenticeships and people furthest from the labour market.
- Successfully completed projects investing £4.7 million at Harrogate College, Askham Bryan Agri-engineering Centre and Agri-Skills Centre and also invested in state-of-the-art engineering equipment in Selby College.

GROWTH DEAL 3 FOCUS.

- Continue to invest further in skills infrastructure focused on the Coast
- Address skills gaps in the bioeconomy, engineering, construction, visitor economy & VCSE

Strategic Economic Plan - What have we done so far

PRIORITY 4 SUCCESSFUL AND DISTINCTIVE PLACES

- #14 Unlock the housing growth the area needs
- #15 Fast-track employment sites with market demand for high value sector growth
- #16 Stimulate market demand on the coast
- #17 Enable sustainable rural economies

WHAT WE HAVE DONE.

- Committed investments of £17.5m at Northallerton, Scarborough, Catterick and Selby to enable the building of 4000 new homes and lever £150m of private investment.
- Invested £1.2m in flood alleviation infrastructure enabling 7 ha of developable land in Skipton
- Invested £2.1m to develop an agri-business park (Food Enterprise Zone) at Malton, creating 600 jobs and leveraging £20m of private investment.
- Invested £8m through Growing Places Funds to fast track employment sites at Melmerby (Ripon), Whitby and Sherburn.
- Secured Enterprise Zone status for the 72ha York Central site.

GROWTH DEAL 3 FOCUS.

- To stimulate further employment growth and more house building on the Coast – Our Opportunity Coast
- To fast track and enable further development land to be opened up in rural towns – Better Rural Jobs and Growth
- To accelerate development of York Central Enterprise Zone – Our Enterprise Zone
- To collaborate with local authority partners, the HCA and private developers to develop further strategic housing developments

PRIORITY 5 A WELL CONNECTED ECONOMY

- #18 Improve East West connectivity, particularly between towns and their neighbouring cities
- #19 Maximise high speed rail investment through station improvements and better access
- #20 Ease congestion in York and Harrogate
- #21 Enhance the resilience of the road network, particularly to flooding
- #22 Ensure widespread reliable telecommunications and high speed broadband

WHAT WE HAVE DONE.

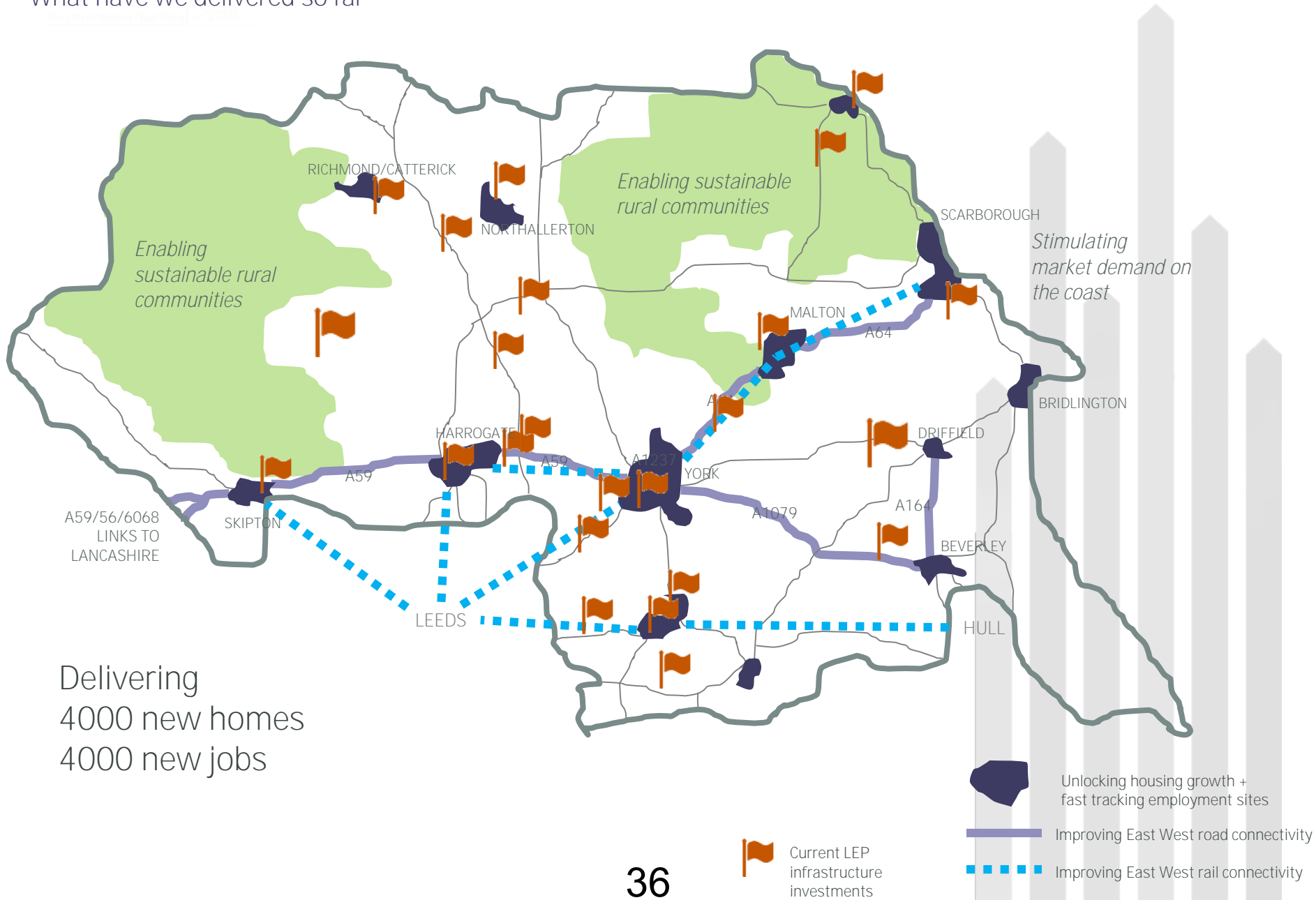
- Committed £8.8m in the A1079, and improving capacity of the A1/A59 jct near Harrogate.
- Invested £42.2m in a major programme of road improvements across the LEP area.
- Invested £28m in the construction of the Bedale, Aiskew and Leeming Bar Relief Road.
- Investing £3.1m in improving the resilience of the road network at Tadcaster and Dalton (Thirsk).
- Committed £9.6m to increase the capacity on the York-Harrogate rail line.

GROWTH DEAL 3 FOCUS.

- Developing Local Transport Majors projects and attract further Local Growth Funding to improve our East West connectivity
- Enhance the resilience of our economy particularly to flooding

KEY PLACE BASED PROJECTS

What have we delivered so far



Strategic Economic Plan - An integrated approach to funding

Investment Strategy

	ERDF	ESF	EAFRD	LEADER	GPF	LGF	Other Public sector
PRIORITY 1 PROFITABLE & SUCCESSFUL BUSINESSES	High	Low	Medium	High	None	Low	Medium
PRIORITY 2 A GLOBAL LEADER IN AGRI-FOOD & BIORENEWABLES	High	Low	Medium	Medium	Medium	Medium	Medium
PRIORITY 3 INSPIRED PEOPLE	None	High	None	None	None	High	Medium
PRIORITY 4 SUCCESSFUL AND DISTINCTIVE PLACES	Low	None	Medium	High	High	High	High
PRIORITY 5 A WELL CONNECTED ECONOMY	Low	None	Medium	None	None	High	High

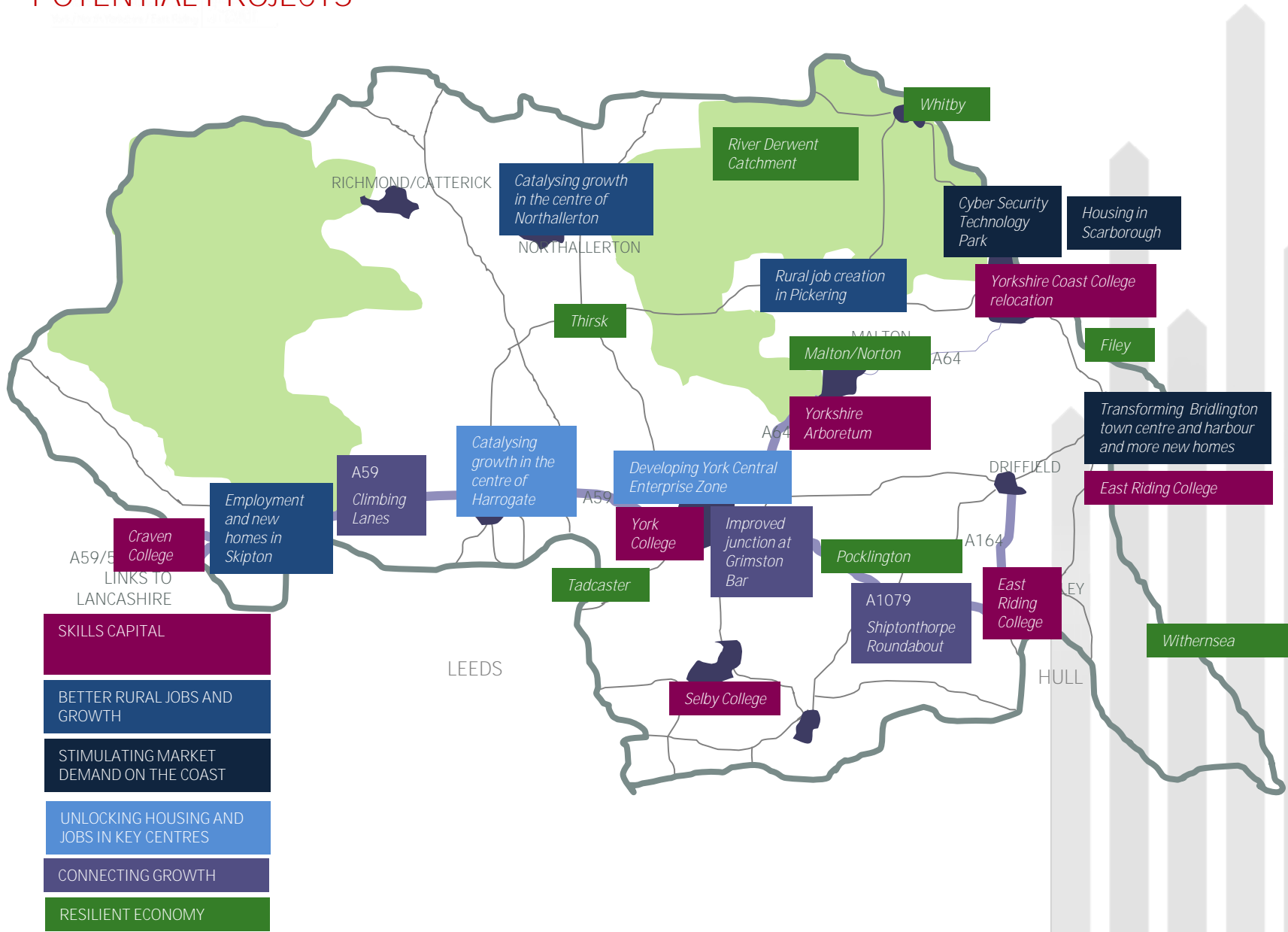
Emphasis of funding programme



GROWTH DEAL 3 PROJECTS

OUR PLAN for delivering
BETTER JOBS
HIGHER PRODUCTIVITY
MORE HOMES
ATTRACTING INVESTMENT

GROWTH DEAL 3 POTENTIAL PROJECTS



INVESTING IN BUSINESS GROWTH

We have:	We want to:	Potential LGF3 projects	Delivering
<p>Committed £12m of investment in the capital infrastructure requirements of the Bio renewables, agri tech and food manufacturing sector.</p> <p>Supported capital grants for businesses through the Regional Growth Fund</p> <p>Established a successful Business Growth Hub</p>	<p>Invest a further £2m of Local Growth Funding to create 400 jobs through continuing to support grants for small and medium sized enterprises to expand. Complimenting the Northern Powerhouse Investment Fund.</p>	<p>Capital Grants for business growth (Lets Grow)</p>	<p>SEP PRIORITY 1 PROFITABLE & SUCCESSFUL BUSINESSES</p> <ul style="list-style-type: none"> ■ Help established small and micro businesses be more successful ■ Help growth minded businesses achieve their ambitions <p>Contributing to the Governments Northern Powerhouse Investment Fund</p>

Investing in Skills Infrastructure

We have:	We want to:	Potential LGF3 projects	Delivering
<p>Over delivered on our skills capital investments for 2015-16. Successfully completed projects investing £4.7 million at Harrogate College, Askham Bryan Agri-engineering Centre and Agri-Skills Centre and also invested in state-of-the-art engineering equipment in Selby College.</p>	<p>Invest a further £10m to: Build on our successes by bringing college infrastructure to a high standard. Address skills gaps for economic opportunities (Potash, renewables wind, GCHQ) on the coast; Address skills gaps in the bioeconomy, engineering, construction, visitor economy & VCSE</p>	<p>Craven College Aireville</p> <p>Coastal projects- 'Scarborough College' and East Riding College at Bridlington</p> <p>Selby College HE Innovation Centre</p> <p>Innovative Centre for tree health and plant biosecurity</p> <p>Engineering skills at York College</p> <p>Skills Centre at Beverley</p>	<p>SEP PRIORITY 3 INSPIRED PEOPLE</p> <p>Ensure that the area has the right investment in skills infrastructure</p>

NOTE:

The Skills Capital Programme is subject to the current Area review of FE provision across the LEP area.

Better Rural Jobs and Growth

We have:	We want to:	Potential LGF3 projects	Delivering
<p>Invested £2.1m to develop an agri-business park (Food Enterprise Zone) at Malton, creating 600 jobs and leveraging £25m of private investment.</p> <p>Invested £8m through Growing Places Funds to fast track employment sites.</p>	<p>Invest an additional £7.5m unlock a further 15 ha of employment land, creating 1000 new rural jobs and enabling £30m of private investment.</p>	<p>Skipton Employment and Housing Growth;</p> <p>Pickering Employment Site;</p> <p>Central Northallerton redevelopment.</p>	<p>SEP PRIORITY 4 SUCCESSFUL AND DISTINCTIVE PLACES</p> <ul style="list-style-type: none"> • Fast-tracking employment sites with market demand for high value sector growth • Enabling sustainable rural economies • Unlocking the housing growth the region needs

More Homes – Accelerating the rate of house building

We have:	We want to:	Potential LGF projects	Delivering
<p>Committed investments of £15.2m at Northallerton, Catterick and Selby to enable 3500 new homes and lever £200m of private investment.</p>	<p>Support a proposed Garden Village to address regional housing needs.</p> <p>Work in partnership with the HCA to unlock further strategic housing sites across the LEP area</p>	<p>Developing joint schemes with the Homes and Community Agency to unlock strategic housing developments.</p>	<p>PRIORITY 4 SUCCESSFUL AND DISTINCTIVE PLACES</p> <p>Unlock the housing growth the region needs</p> <p>Contributing to the Governments ambitions for 1m new homes by 2020.</p>

Opportunity Coast – Stimulating Growth in Scarborough

We have:	We want to:	Potential LGF projects	Delivering
<p>Invested £2.3m of growth funding to facilitate 700 new homes and around £100m of private investment in Scarborough.</p>	<p>To develop an ambitious plan for a Northern Cyber Security Technology Park at GCHQ Scarborough working with the Universities and major private technology companies.</p> <p>Invest a further £6m of LGF and together with the HCA to stimulate the market for a further 5000 new homes and create new jobs on the Yorkshire coast helping to bring in £80m of private investment.</p>	<p>Scarborough Cyber Security Technology Park;</p> <p>Scarborough housing growth (junction improvements and link road - jointly with HCA)</p>	<p>SEP PRIORITY 4 SUCCESSFUL AND DISTINCTIVE PLACES</p> <p>Stimulate market demand on the coast</p> <p>Unlock the housing growth the region needs</p> <p>Fast-track employment sites with market demand for high value sector growth</p> <p>Contributing to The Governments coastal growth agenda, with the establishment of Coastal Community Teams, and most recently through the launch of the fourth round of the Coastal Communities Fund (CCF), to enable sustainable economic growth and job creation, by supporting local responses to the changing economic needs and opportunities of coastal areas.</p>

Opportunity Coast – Stimulating Growth in Bridlington

We have:	We want to:	Potential LGF projects	Delivering
<p>Acquired, demolished and cleared sites (1.2 Ha of land) for town centre mixed use development (£15m invested by East Riding of Yorkshire Council), and enabled Bridlington ITP 2 highway access improvements in partnership with the Humber LEP (£11m), with a further 2.8 Ha of the Council's land committed to the overall development plan.</p>	<p>Invest £4m of LGF to complete detailed design for Bridlington Harbour & Marina, and all associated preparatory work (including business case) up to pre-tender/construction stage</p> <p>enable follow-on public investment of £50m for new marina facilities and improvements to existing harbour based on evidence of demand</p> <p>attract £50m of commercial waterfront development to link the new marina with the town centre and The Spa Bridlington entertainment complex.</p> <p>The overall area of the new commercial development platform and existing harbour land for improvement will be over 4 Ha</p>	<p>Bridlington Harbour and Marina Development.</p>	<p>SEP PRIORITY 4 SUCCESSFUL AND DISTINCTIVE PLACES</p> <p>Stimulate market demand on the coast</p> <p>Contributing to The Governments coastal growth agenda, with the establishment of Coastal Community Teams, and most recently through the launch of the fourth round of the Coastal Communities Fund (CCF), to enable sustainable economic growth and job creation, by supporting local responses to the changing economic needs and opportunities of coastal areas.</p>

Delivering Our Enterprise Zone at York Central

We have:	We want to:	Potential LGF projects	Delivering
<p>Secured Enterprise Zone status for the 72ha York Central site.</p>	<p>Invest an additional £12m of Growth Funding to increase access to the York Central Enterprise Zone.</p>	<p>York Central Site development</p>	<p>PRIORITY 4 SUCCESSFUL AND DISTINCTIVE PLACES Unlock the housing growth the region needs Fast-track employment sites with market demand for high value sector growth</p> <p>Contributing to the Governments Enterprise Zone programme</p>

A Resilient Economy

We have	We want to:	Potential projects	Delivering
<p>Invested £1.2m in flood alleviation infrastructure enabling 7 ha of developable land in Skipton. Investing £3.2m in improving the resilience of the road network at Tadcaster and Dalton (Thirsk).</p>	<p>Invest a further £5-10m of LGF together with the Local Authorities and Environment Agency to enable schemes that unlock growth and protect businesses from flooding.</p>	<p>Growth Town Flood Alleviation Schemes at Pocklington, Thirsk, Tadcaster, Malton, Filey and Whitby</p> <p>River Derwent Catchment project</p> <p>Coastal protection – Withernsea.</p>	<p>PRIORITY 5 A WELL CONNECTED ECONOMY Enhance the resilience of the road network, particularly to flooding</p> <p>PRIORITY 4 SUCCESSFUL AND DISTINCTIVE PLACES Fast-track employment sites with market demand for high value sector growth</p> <p>Unlock the housing growth the region needs</p>

Connecting Growth - Investing in our East West Connectivity

We have:	We want to:	Potential projects	Delivering
<p>Committed £8.8m in the A1079 and improving capacity of the A1/A59 jct near Harrogate.</p> <p>Invested £42.2m in a major programme of road improvements across the LEP area.</p>	<p>Invest £10m further in improving East West connections.</p> <p>Develop Local Transport Majors that will improve east West connectivity.</p> <p>Lobby HE for further improvements to the A64.</p>	<p>A1079 Shiptonthorpe Roundabout</p> <p>A1079 Grimston Bar</p> <p>A59 Climbing lanes</p> <p>Transport Majors</p> <p>A1079 dualling</p> <p>York outer ring road dualling</p> <p>Harrogate relief road</p>	<p>PRIORITY 5 A WELL CONNECTED ECONOMY</p> <p>Improve East West connectivity, particularly between towns and their neighbouring cities</p> <p>Ease congestion in York and Harrogate</p> <p>Contributing to:</p> <p>The Northern Powerhouse: One Agenda, One Economy, One North - A report on the Northern Transport Strategy</p>

Capitalising Growth in Harrogate

We have:	We want to:	Potential projects	Delivering
<p>Committed £9.6m to increase the capacity on the York-Harrogate rail line.</p>	<p>Work in partnership with Local Authorities, HCA, Network Rail and Rail Franchisees to maximise the growth opportunities in and around our Harrogate rail station. Invest initially £3m of LGF</p>	<p>Harrogate Station Parade</p>	<p>PRIORITY 5 A WELL CONNECTED ECONOMY Maximise high speed rail investment through station improvements and better access Improve East West connectivity, particularly between towns and their neighbouring cities Ease congestion in York and Harrogate</p> <p>PRIORITY 4 SUCCESSFUL AND DISTINCTIVE PLACES Fast-track employment sites with market demand for high value sector growth Unlock the housing growth the region needs</p>

SUMMARY OF LGF 3 PROJECTS

Project	District	Project Type	Est. Jobs created	Est. New Homes	Commercial floorspace (sq m)	Follow On Private Investment £	Total Project Cost £	Est Growth Deal Requested £	Leverage £
BUSINESS GROWTH PLAN									
Lets Grow	LEP wide	Business Growth	240			14,000,000	16,000,000	2,000,000	14,000,000
SKILLS CAPITAL PROGRAMME									
Range of projects including Yorkshire Coast, East Riding, Selby, Craven Colleges and Centre for Plant Biosecurity	LEP wide	Skills Capital					25,000,000	10,000,000	15,000,000
INFRASTRUCTURE PLAN									
Better Rural Jobs and more new homes									
Skipton Employment and housing growth – Includes development Site (Wyvern Park) and catalysing new development around Skipton Rail Station. Access roads and site infrastructure	Craven	Employment	1,300	370	40,000	70,000,000	30,000,000	5,000,000	25,000,000
Pickering Employment Site (Thornton Road) – site infrastructure for new business park at Pickering in Northern Ryedale.	Ryedale	Employment	330	260	11,000	8,250,000	5,020,000	1,255,000	3,765,000
Central Northallerton Redevelopment – Site clearance and access infrastructure to kickstart a major redevelopment in the centre of Northallerton Opportunity Coast	Hambleton	Mixed Dev	150	TBC	TBC	13,550,000	29,230,000	1,100,000	14,580,000
Growing Scarborough – improving highway capacity and new infrastructure to stimulate further new housing and new employment opportunities (potential cyber security technology park)	Scarborough	Transport/ Employment and Housing	1,000	3400	46,000	500,000,000	Tbd	5,000,000	Tbd
Growing Bridlington - Bridlington Harbour & Marina Developments.	East Riding	Mixed Dev	50	100	29,150	50,000,000	3,847,500	3,336,000	511,500
Delivering our Enterprise Zone									
York Central	York	Mixed Development	6500	1500	145,000	277,479,568	354,703,946	11,500,000	65,724,378
Resilient Economy									
Flood Management projects including: Pocklington, Thirsk, Tadcaster, Whitby Harbour Filey, Withernsea, Malton, Upper River Derwent Catchment	LEP wide	Flood Management	No of business premises protected				40,000,000	5,000,000	35,000,000
East West Connectivity									
A1079/A64 IC Grimston Bar	York	Transport	East West Connections			N/A	3,700,000	3,700,000	-
A1079 Shiptonthorpe Roundabout	East Riding	Transport	East West Connections			N/A	3,800,000	3,040,000	760,000
A59 climbing lanes	Harrogate	Transport	East West Connections			N/A	4,000,000	3,600,000	400,000
Growth Opportunities in Harrogate									
Harrogate Station	Harrogate	Mixed Dev				TBC	TBC	TBC	TBC

Note: This list of projects has been prioritised from an original call for projects totalling over £160m against 80 plus projects. This shorter list is subject to further prioritisation and ranking.